

Cholamandalam Investment and



Finance Company Limited





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CIFCL - At a glance (QIFY24)



Sustained growth at scale



INR 1,14,795.62 Cr

Business AUM

INR 20,014.52 Cr

Disbursement

23.35%

AUM CAGR (FY21-FY23)

Multi-pronged distribution strategy



1,204 / 48,127

Branches/ Employees*

29 / 5

States / Union Territories

10+ Fintech partnerships, D2C App, Gaadibazaar

Omni-Channel Presence

Maintaining healthy asset quality



3.06%

Gross Stage 3

1.67%

Net Stage 3

45.40%

Stage 3 PCR

Consistently delivering robust shareholder returns



INR 726.01 Cr

PAT

7.33%

NIM

3.33% &19.90%

RoA-PBT & RoE^



Chola Evolved into a Fast Growing, Scaled Up & Diversified NBFC



FY 1979 - 2010

FY 2011 - 2015

FY 2016 - 2021

FY 2022- 2024

Consistently Added Products (2)

- Commercial Vehicle Finance
- Equipment Leasing
- Loans Against Property (LAP)

- Tractor Financing
- Home Loan (HL)
- Construction Equipment Loans (CE)
- 2-Wheeler Loan (2W)

 Gaadi Bazaar dealer platform

- Consumer & Small Enterprise Loan (CSEL)
- Secured Business & Personal Loan (SBPL)
- SME⁽¹⁾ Loans (SME)

Scaling up in Size AUM

As on March 31, 2010

Rs. 6,850.65 Cr

As on March 31, 2015

Rs. 25,452.50 Cr

As on March 31, 2021

Rs. 69,996.38 Cr

As on June 30, 2023

Rs. 1,14,795.62 Cr

Strengthening
Distribution
- No. of branches

As on March 31, 2010

171

As on March 31, 2015

534

As on March 31, 2021

1.137

As on June 30, 2023

1.204

Augmenting Funding Base

- FY1995 IPO
- FY08- Rights Issue of Approx. Rs 200 Cr
- FY09- Warrant of Approx. Rs. 135 Cr & Pref of Rs 300 Cr
- Total Borrowings* (As on March 31, 2010) – Rs. 5,414.90 Cr

- FYII-Pref Approx. Rs 250 Cr
- FY12 –Pref– Rs 212 Cr
- FYI3- QIP Approx. Rs 300 Cr
- Total Borrowings* (As on March 31, 2015) –
 Rs. 19,475.24 Cr

- FY20- QIP Rs 900 Cr
- FY20 Pref Rs 300 Cr
- Total Borrowings[^] (As on March 31, 2021) – Rs. 63,729.99 Cr

 Total Borrowings[^] (As on June 30, 2023) – Rs.1,08,140.09 Cr





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Key Highlights



Pan-India Geographical Presence

Granular Retail Franchise with Well Diversified Portfolio mix

Track Record of Consistent Financial Performance

Robust underwriting & Strong Asset Quality



Strong Management Team
Backed by an Experienced Board

Environmental, Social & Governance as a Core Principle

Clear Technology Focus driving Efficiencies

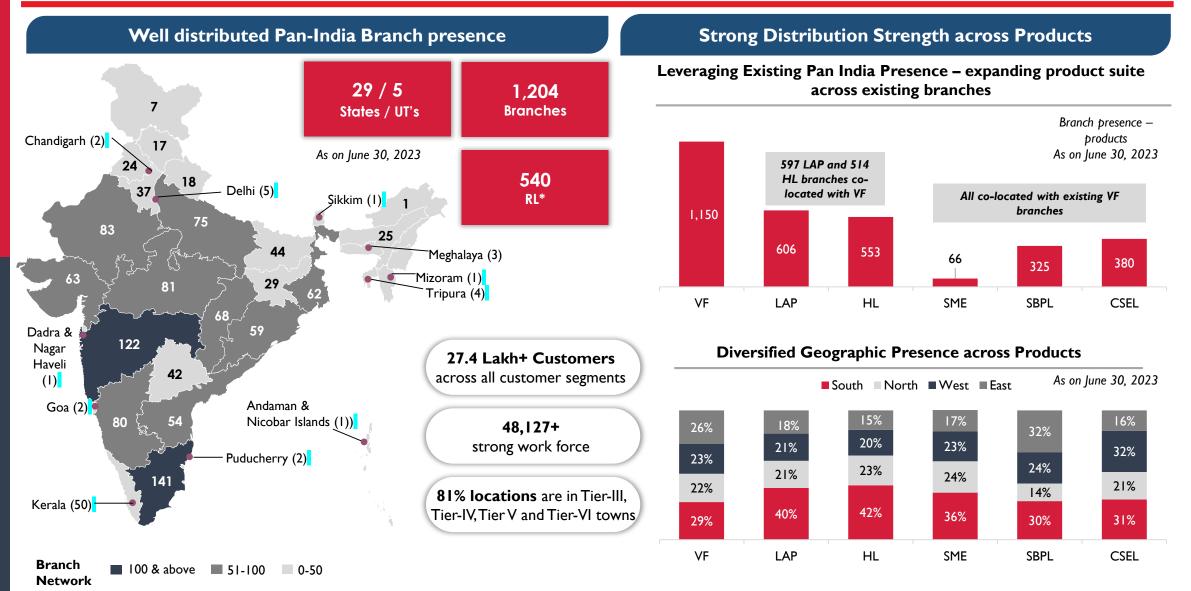
Strong Liability Franchise





Pan-India Geographical Presence



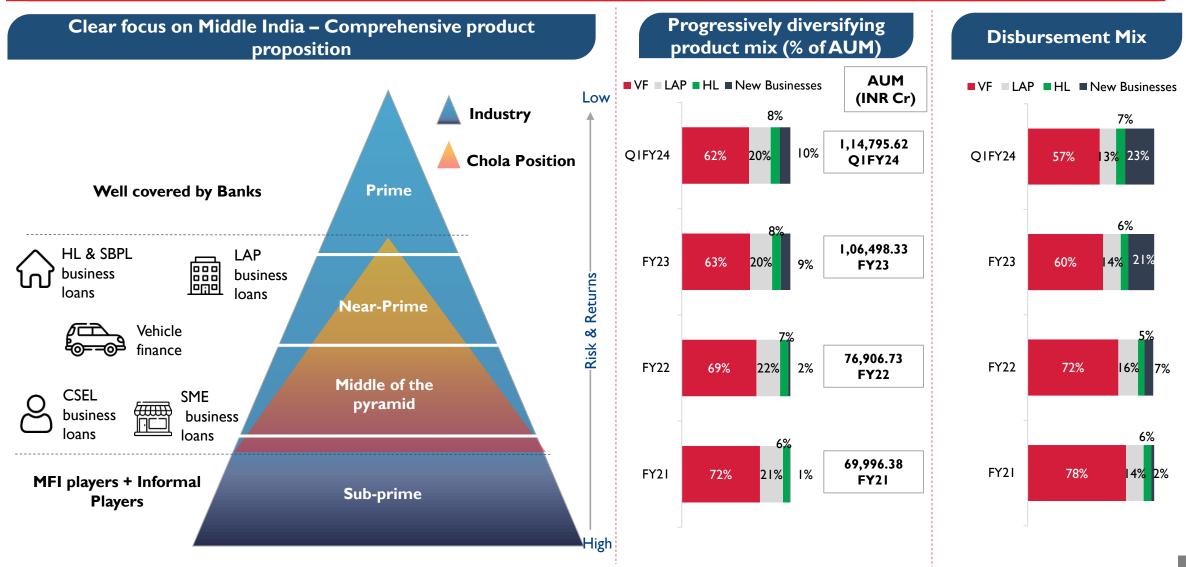






Granular Retail Franchise with well Diversified Portfolio mix



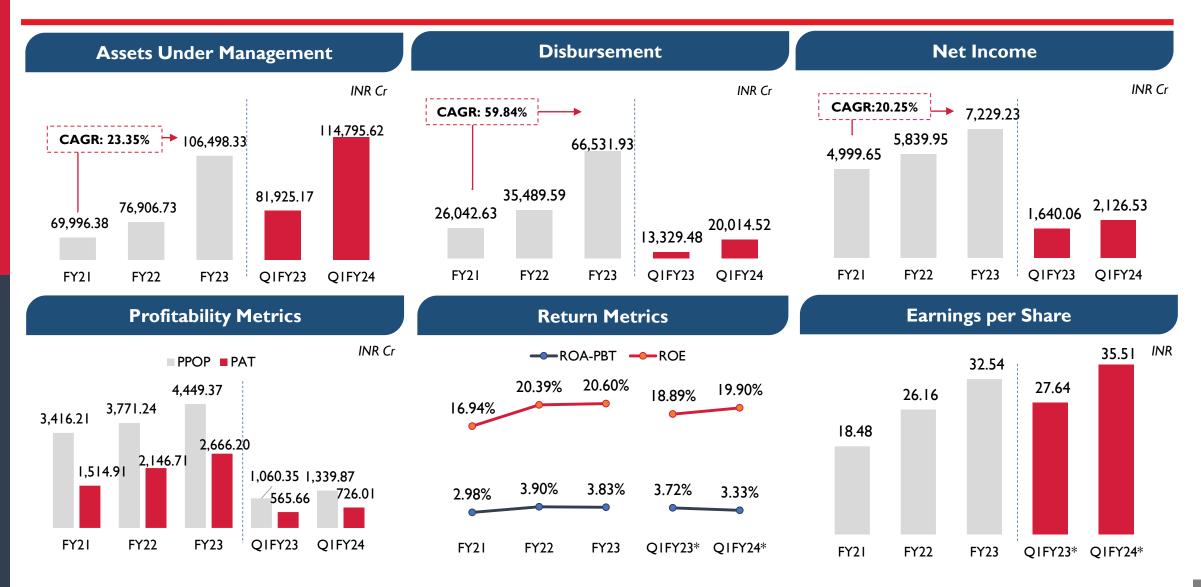






Track Record of Consistent Financial Performance

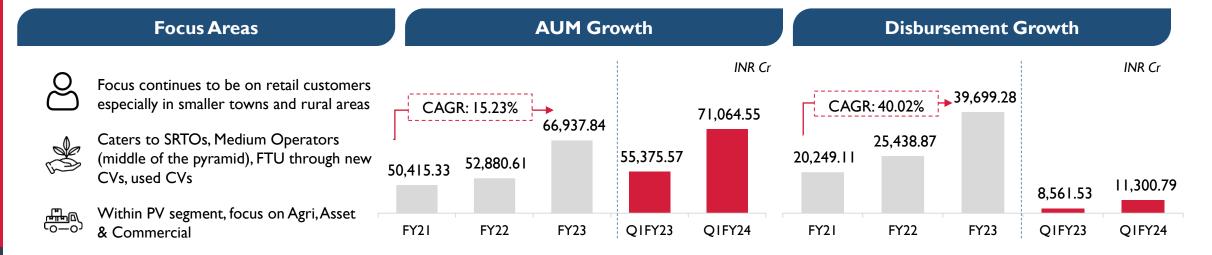




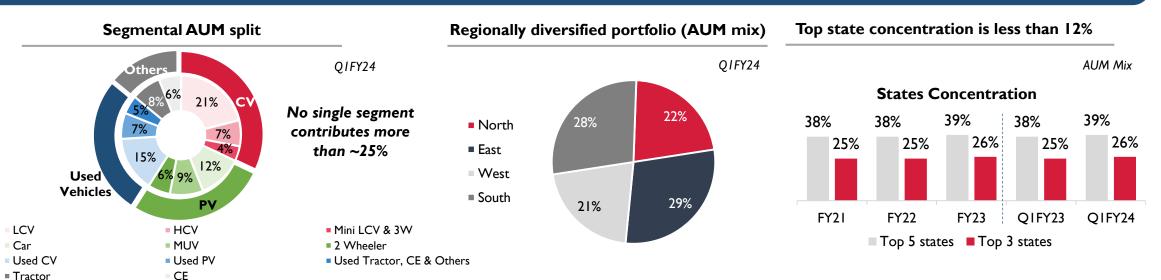


Vehicle Finance - Delivering growth amidst competitive intensity





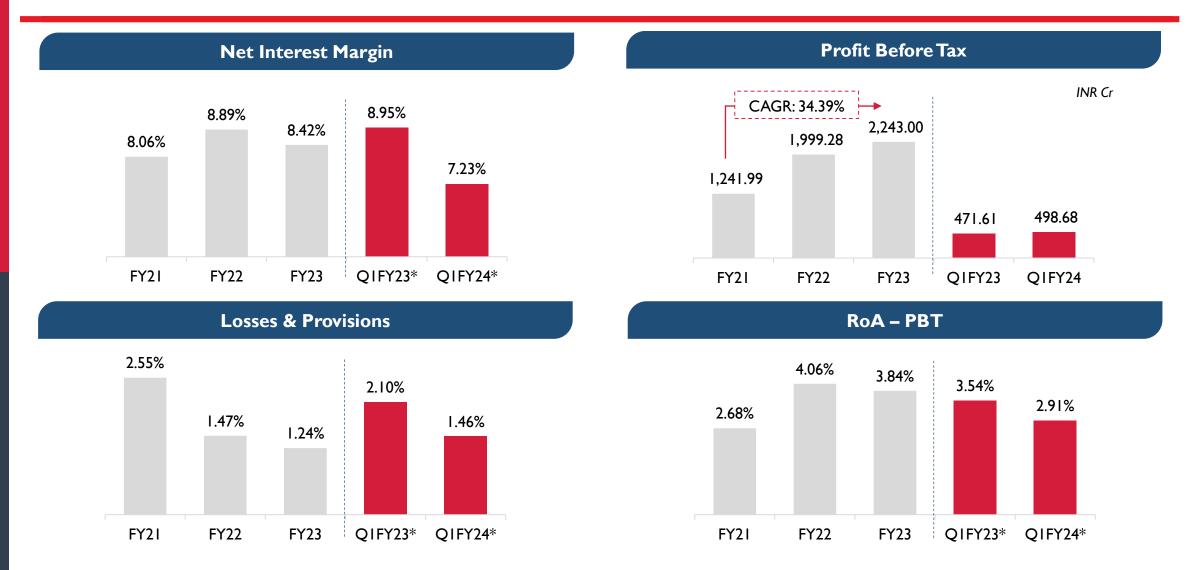






.....Along with consistent profitability and returns

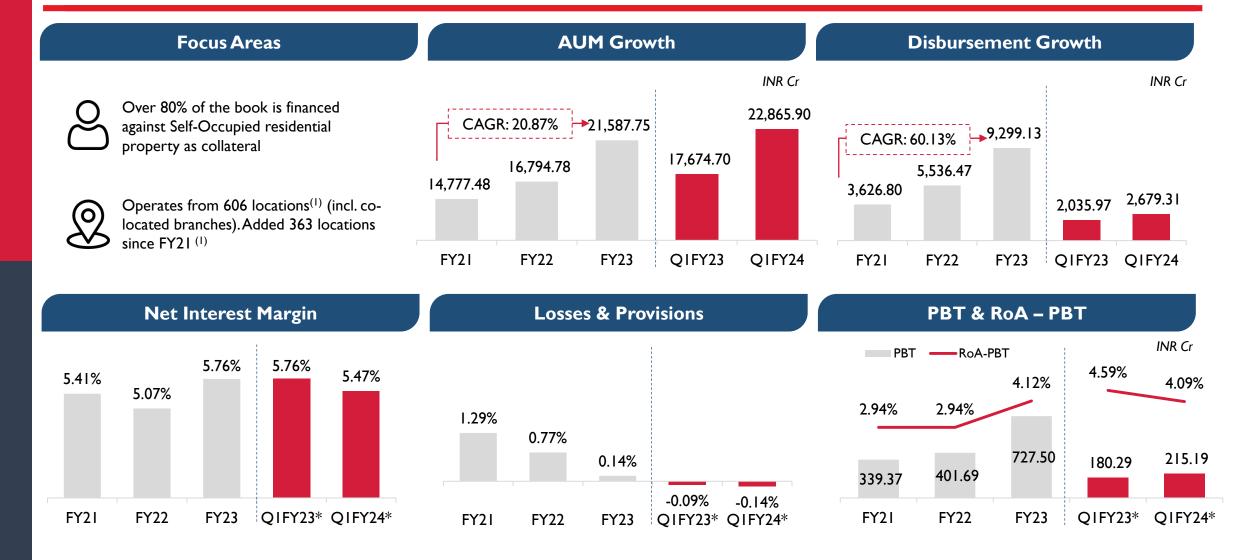






LAP - Phygital model focused on capitalizing existing network

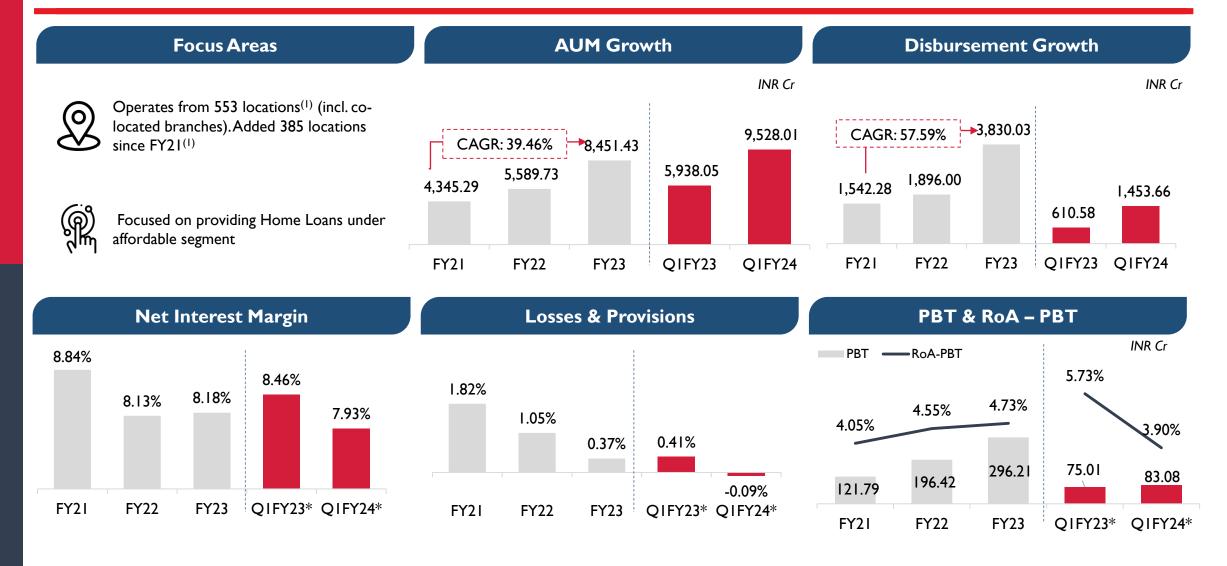






Home Loans: Focus on higher yielding segment of affordable housing







New Businesses: Focus on addressing MSME & Consumer Finance needs of Middle India



Small & Medium Enterprise Loans



Offers SME loans for working capital & capex requirements



Operates through 66 locations (co-located)*



Offers equipment finance, term loans and invoice discounting

Consumer and Small Enterprise Loans



Offers unsecured loans to selfemployed and professionals



Operates through 380 locations (co-located)*



Personal loans, professional loans & business loans

Secured Business and Personal Loan

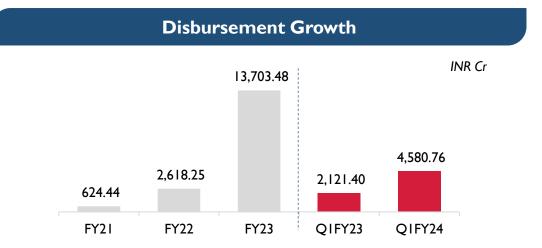


Present in 325 locations (co-located) spread across 10 states*



Self-occupied residential property or commercial-cum-residential property as collateral

9,521.30 9,521.30 2,936.85 458.28 FY21 FY22 FY23 QIFY23 QIFY24

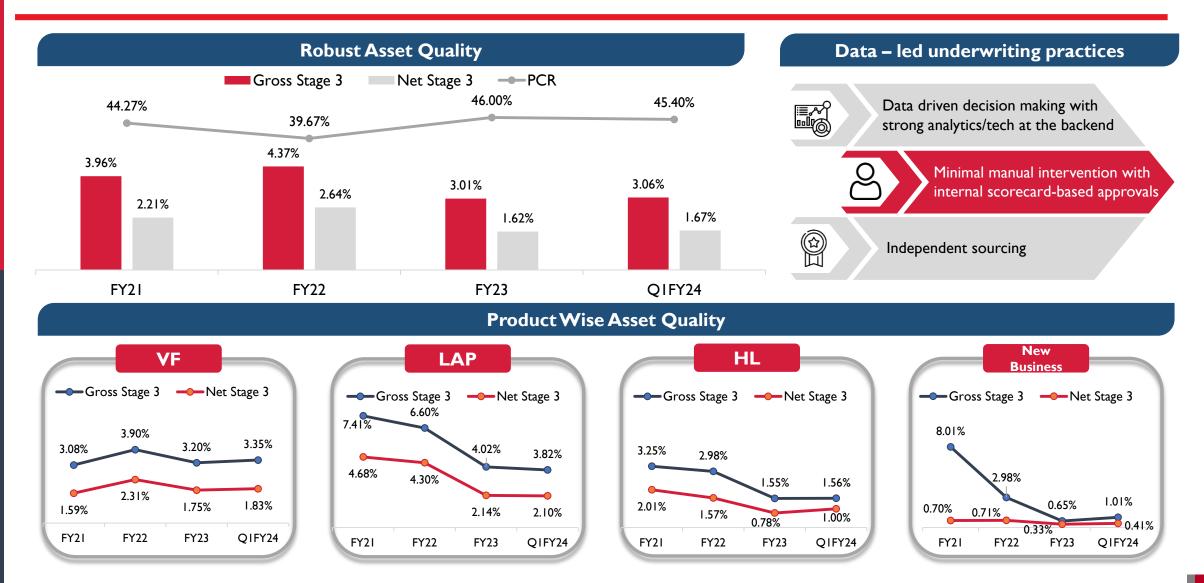






Robust Underwriting Practices Driving Strong Asset Quality



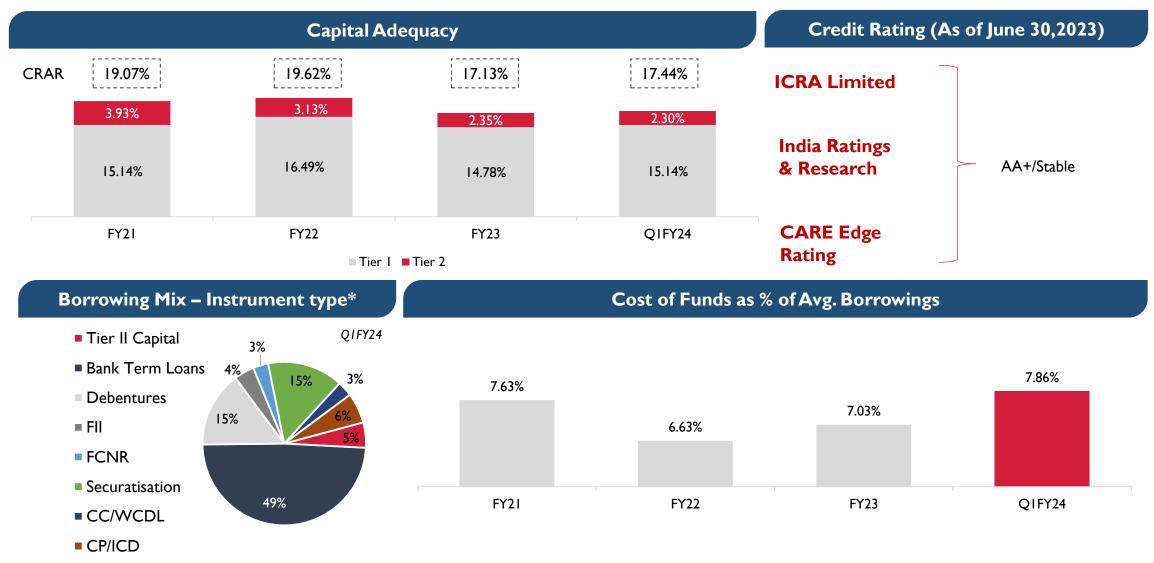






Strong Liability Franchise









Customer focused digital transformation



Diverse Loan Management Systems

Multiple Loan Management Systems



Customized LMS Systems for each business line has resulted in greater flexibility & adaptability and thus increasing efficiency

CIFCL works with multiple tech vendors to meet its diverse and customized requirements

Digital Platform for Vehicle Ecosystem

Gaadi Bazaar



Gaadi Bazaar has facilitated transparent Repo auctioning and sale process and digital collections

Digital Lending Partnerships

10+ fintech partnerships



Partnerships have delivered I/3rd of CSEL business in FY23

User friendly apps with chatbot assistant

Chola One app

Yuva chatbot



Through API integrations with business applications, the platform has optimized customer experience





Driving Efficiency & Performance through Technology Focussed Approach

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DEPLOYING KEY SYSTEMS

CIFCL has deployed key tech systems such as LMS, CMS & DMS across its businesses



DATA DRIVEN UNDERWRITING

CIFCL uses digital platforms and data analytics for underwriting customers which enabled underwriting financial segments, geographies, and various loan products effectively



LEVERAGED RPA

Increased robotic process automation (RPA) for processes spanning banking, payments, & payouts in the Finance & Operations functions, automating repetitive manual tasks and minimizing manual intervention



BIG DATA REPOSITORY

CIFCL is in the process of developing a big data repository which will improve decision making, customer engagement and offering of new products and providing seamless data services to customers



PREDICTIVE MODELLING

Reliance on artificial intelligence and analytical platforms to build predictive models across credit, sales, collections and risk functions



CHOLA COMPOSITE RISK INDEX

In house developed risk monitoring tool 'Chola Composite Risk Index' to measures the movement of critical risks which helps maintain low NPAs



AUTOMATED DASHBOARDS

Deployed automated dashboards, which help review portfolios and support decision making thereby minimizing manual intervention



CONTINUED INITIATIVES ON CYBERSECURITY

CIFCL prioritises secure software development practices, enhance technology infrastructure and regularly engages with cyber security experts









Environmental, Social & Governance





Responsiveness - **HUDCO award** as 'Best Performance
Primary Lending Institution'
under PMAY.

Human Rights Workplace safety and
healthy environment with
nil adverse report.

Ethical Business - 80 Training Programmes for employees across grades covering fair practices and Ethical behavior practices

| Targets | Achievements |
|---|--|
| EV loan disbursements increase by 5% Y-o-Y from 2023-25 | EV loan disbursements were INR 114.22 crore in FY23 as against INR 13.03 crore in FY22 |
| Information Security Management System (ISMS) – ISO 27001 certification by FY25 | This is underway and in progress for completion ahead of the timeline. |

| Rating agency | Category | Rating |
|---------------|-------------------|------------------------------|
| CRISIL | ESG Rating – 2022 | Strong category ¹ |
| FTSE Russell | FTSE4Good Index | Certificate of membership |

Financial Inclusion



226 branches operate in under banked districts



New to credit constituted 50+% of total VF disbursements & over 30% of total SBPL disbursements in FY 23



CSR



In FY23, Rs. 43.6 Cr was spent on 34 projects benefitting more than 10.79 Lakh beneficiaries while in FY22, Rs. 36.4 Cr was spent on 57 projects benefitting more than 3.50 Lakh beneficiaries along with improving financial literacy among borrowing community





A Diverse and Experienced Board



Mr. Vellayan Subbiah

Chairman & Non-Executive Director



- Has over 25 years of experience in the varied fields of consulting, technology, projects, financial services and engineering in different positions across different industries
- Was the Managing Director of Tube Investments of India Limited (TII) from August, 2017 to March, 2022. Currently, Executive Vice Chairman of TII effective 1 April, 2022.
- Chairman of CG Power and Industrial Solutions Limited and a Director on the Boards of various other companies including SRF Limited and Cholamandalam Financial Holdings Limited.



Mr. Ravindra Kumar Kundu

Executive Director

- 35+ years of exp. across Auto and Finance sectors
- Chairman of Payswiff Technologies
- On Boards of Cholamandalam Securities Limited and Cholamandalam Home Finance Limited



Mr. M. A. M. Arunachalam

Non-Executive Director – Non-Independent Director

- Executive Chairman of Tube Investments of India
- Serves on the Boards of CG Power and Industrial Solutions Limited, Great Cycles and Creative Cycles
- Chairman of Shanthi Gears Limited, Parry Enterprises India Limited, Cholamandalam Home Finance Limited



Mr. N. Ramesh Rajan

Non-Executive - Independent Director

- 40+ years of exp. in audit and finance
- Chairman of Indo National Limited and in Boards of TTK
 Healthcare, Rane limited, Rane Engine Valve Limited and Kineco
 Limited



Mr. Anand Kumar

Non- Executive - Independent Director

- 30+ years of exp. In investments, M&A and Leveraged Finance
- Ex: Standard Chartered, Morgan Stanley
- Co-founder and Partner of Gateway Partners, an investment firm focused on growth capital and strategic opportunities across global markets



Mr. Rohan Verma

Non-Executive - Independent Director

- 10+ years of experience in the technology sector
- CEO & Executive Director of MapmyIndia, Founder of Infidreams
- Serves on the board of Kogo Tech Labs Private Limited



Ms. Bhama Krishnamurthy

Non- Executive - Independent Director

- 35+ years of exp. in finance
- Serves on the boards of Five Star Business Finance Limited, Muthoot Microfin Limited, Network 18 Media & Investments Ltd.





Brief Snapshot

About Cholamandalam Investment and Finance Company Limited – Key Highlights

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Strategies



Auto Ecosystem

E2E ecosystem covering OEMs, dealers, brokers, customers and mechanics focusing on services across vehicle lifecycle

Financial Services

- Lending: Vehicle FinanceProtection (LI, Motor Insurance, HI)
- Vehicle Leasing
- Payment solutions
- Investment & WM (Broking, MF)

Value Added Services

- Used Vehicle Selling Platform
 - Repossessed Vehicle Selling Platform

SME Ecosystem

One-stop shop for SMEs for all their needs: Financial services (e.g. loans, insurance, Payment solutions)

Financial Services

- Lending ProductsLoan Against Property
 - SME loans
 - Unsecured Business Loan
 - Secured Business Loan
 - Loan Against Share
 - Lease Rental Discounting
- Equipment Leasing
- Protection (Property, Inventory,
 Employees' Life & Health Insurance)
- Payment solutions

Value Added Services

 Vendor management for manufacturing SMEs

Consumer Ecosystem

Financial services marketplace for consumers across lending, protection, payments, banking and investments

Financial Services

- Lending Products
 - Home loan
 - Unsecured Personal Loan
 - Secured Personal Loan
 - Personal Loans through Fintech Partnerships
 - Consumer Durable Loan
 - Gold Loan
- Protection (LI, HI, Travel)
- Investment & WM (Broking, MF, Bonds)
- Payment solutions

Value Added Services

- Free credit report
- Tax planning for salaried
- Product Currently Offered by CIFCL
- Product Not Currently Offered by CIFCL





Brief Snapshot

About Cholamandalam Investment and Finance Company Limited – Key Highlights Strategies

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Consolidated & Standalone Profit & Loss Statement



| Profit & Loss statement (INR Cr) | Consolidated | | | Standalone | | | | |
|--|--------------|-----------|-----------|------------|----------|-----------|-----------|----------|
| Front & Loss statement (INN Cr) | FY2I | FY22 | FY23 | QIFY24 | FY21 | FY22 | FY23 | QIFY24 |
| Interest Income | 9,224.77 | 9,567.35 | 12,082.58 | 3,850.84 | 9,224.16 | 9,566.81 | 12,082.18 | 3,849.17 |
| Fee Income | 269.39 | 472.54 | 650.70 | 191.88 | 206.85 | 383.74 | 524.37 | 141.81 |
| Net gain on fair value change on financial instruments | 4.87 | 16.11 | 69.73 | 29.15 | 4.63 | 12.99 | 69.40 | 29.15 |
| Sale of Services | 80.37 | 84.75 | 81.09 | 10.19 | 80.37 | 84.75 | 81.09 | 10.19 |
| Total Revenue from Operations | 9,579.40 | 10,140.75 | 12,884.10 | 4,082.06 | 9,516.01 | 10,048.29 | 12,757.04 | 4,030.32 |
| Other income | 60.32 | 91.06 | 221.49 | 88.73 | 59.55 | 90.48 | 220.94 | 103.30 |
| Total Income | 9,639.72 | 10,231.81 | 13,105.59 | 4,170.79 | 9,575.56 | 10,138.77 | 12,977.98 | 4,133.62 |
| | | | | | | | | |
| Finance costs | 4,575.54 | 4,297.66 | 5,748.03 | 2,006.20 | 4,575.91 | 4,298.82 | 5,748.75 | 2,007.09 |
| Impairment of financial instruments | 1,378.05 | 880.34 | 849.71 | 372.36 | 1,377.77 | 880.30 | 849.68 | 372.34 |
| Employee benefits expense | 791.01 | 957.20 | 1,360.37 | 371.14 | 748.53 | 894.53 | 1,265.68 | 327.86 |
| Depreciation and amortisation expense | 102.30 | 100.63 | 121.09 | 38.58 | 98.30 | 97.35 | 118.88 | 38.01 |
| Other expenses | 744.92 | 1,088.38 | 1,411.80 | 426.70 | 736.61 | 1,076.83 | 1,395.30 | 420.79 |
| Total expenses | 7,591.82 | 7,324.21 | 9,491.00 | 3,214.98 | 7,537.12 | 7,247.83 | 9,378.29 | 3,166.09 |
| Share of profit/(loss) from associate/Joint Venture | (0.53) | (5.38) | (11.82) | (3.44) | - | - | - | - |
| Profit before tax | 2,047.37 | 2,902.22 | 3,602.77 | 952.37 | 2,038.44 | 2,890.94 | 3,599.69 | 967.53 |
| Total Tax expense | 526.51 | 748.71 | 937.92 | 242.43 | 523.53 | 744.23 | 933.49 | 241.52 |
| Profit for the period/year | 1,520.86 | 2,153.51 | 2,664.85 | 709.94 | 1,514.91 | 2,146.71 | 2,666.20 | 726.01 |



Standalone Balance Sheet



| Particulars (INR Cr) | Standalone | | | |
|---|------------|-----------|-------------|--|
| rarticulars (INK Cr) | FY2I | FY22 | FY23 | |
| Cash and Cash equivalents | 1,447.85 | 2,657.88 | 910.29 | |
| Bank Balance other than above | 3,784.03 | 1,562.20 | 2,051.13 | |
| Derivative financial instruments | 45.87 | 186.53 | 272.86 | |
| Receivables | 66.43 | 128.01 | 191.06 | |
| Loans | 65,839.34 | 74,149.21 | 1,04,748.32 | |
| Investments | 1,618.82 | 2,076.16 | 3,620.02 | |
| Other Financial Assets | 536.37 | 320.88 | 273.77 | |
| Total Financial Assets | 73,338.71 | 81,080.87 | 1,12,067.45 | |
| Current Tax Assets (Net) | 146.15 | 250.71 | 267.06 | |
| Deferred Tax Assets (Net) | 763.80 | 671.43 | 608.50 | |
| Investment Property | 0.13 | 0.13 | 0.13 | |
| Property, Plant and Equipment | 203.02 | 239.89 | 372.17 | |
| Capital Work in Progress | - | 23.03 | 35.74 | |
| Intangible Assets Under Development | 9.82 | 13.95 | 24.60 | |
| Other Intangible Assets | 16.45 | 14.55 | 26.43 | |
| Other Non-Financial Assets | 70.34 | 68.79 | 105.43 | |
| Total Non-Financial Assets | 1,209.71 | 1,282.48 | 1,440.06 | |
| Assets Classified as held for Sale – Investment | _ | - | 8.00 | |
| Total Assets | 74,548.42 | 82,363.35 | 1,13,515.51 | |

| Doubierdous (IND Cr.) | Standalone | | | |
|---|------------|-----------|-------------|--|
| Particulars (INR Cr) | FY21 | FY22 | FY23 | |
| Derivative financial instruments | 127.42 | 169.56 | 134.27 | |
| Payables | 595.06 | 802.80 | 1,188.02 | |
| Debt Securities | 12,357.67 | 13,321.10 | 19,682.41 | |
| Borrowings (Other than Debt Securities) | 47,182.26 | 52,004.52 | 73,186.19 | |
| Subordinated Liabilities | 4,190.06 | 3,847.88 | 4,487.46 | |
| Other Financial Liabilities | 338.04 | 333.43 | 354.11 | |
| Total Financial Liabilities | 64,790.51 | 70,479.29 | 99,032.46 | |
| Current tax Liabilities (Net) | 42.25 | - | - | |
| Deferred tax Liabilities (Net) | - | - | - | |
| Provisions | 109.58 | 118.27 | 140.88 | |
| Other non-financial liabilities | 45.77 | 58.11 | 46.12 | |
| Total Non-Financial Liabilities | 197.60 | 176.38 | 187.00 | |
| Equity Share Capital | 164.07 | 164.28 | 164.48 | |
| Other Equity | 9,396.24 | 11,543.40 | 14,131.57 | |
| Total Equity | 9,560.31 | 11,707.68 | 14,296.05 | |
| Total Liabilities and Equity | 74,548.42 | 82,363.35 | 1,13,515.51 | |



Consolidated Balance Sheet



| Particulars (INR Cr) | Consolidated | | | |
|---|--------------|-----------|-------------|--|
| Farticulars (INK Cr) | FY2I | FY22 | FY23 | |
| Cash and Cash equivalents | 1,480.36 | 2,698.84 | 911.85 | |
| Bank Balance other than above | 3,799.41 | 1,603.00 | 2,095.25 | |
| Derivative financial instruments | 45.87 | 186.53 | 272.86 | |
| Receivables | 98.71 | 160.95 | 202.34 | |
| Loans | 65,839.34 | 74,144.71 | 1,04,809.65 | |
| Investments | 1,583.49 | 2,055.05 | 3,561.87 | |
| Other Financial Assets | 568.04 | 335.22 | 298.62 | |
| Total Financial Assets | 73,415.22 | 81,184.30 | 1,12,152.44 | |
| Current Tax Assets (Net) | 147.67 | 252.00 | 270.10 | |
| Deferred Tax Assets (Net) | 768.97 | 674.91 | 611.49 | |
| Investment Property | 0.13 | 0.13 | 0.13 | |
| Property, Plant and Equipment | 208.26 | 242.15 | 374.69 | |
| Capital Work in Progress | - | 23.03 | 35.74 | |
| Intangible Assets Under Development | 9.91 | 14.32 | 24.76 | |
| Other Intangible Assets | 19.20 | 16.32 | 27.86 | |
| Other Non-Financial Assets | 74.80 | 71.52 | 107.12 | |
| Total Non-Financial Assets | 1,228.94 | 1,294.38 | 1,451.89 | |
| Assets Classified as held for Sale – Investment | - | - | 22.57 | |
| Total Assets | 74,644.16 | 82,478.68 | 1,13,626.90 | |

| Dantianiana (IND Co) | Consolidated | | | |
|---|--------------|-----------|-------------|--|
| Particulars (INR Cr) | FY2I | FY22 | FY23 | |
| Derivative financial instruments | 127.42 | 169.56 | 134.27 | |
| Payables | 641.37 | 847.59 | 1,235.82 | |
| Debt Securities | 12,357.67 | 13,321.10 | 19,682.41 | |
| Borrowings (Other than Debt Securities) | 47,182.26 | 52,004.52 | 73,186.19 | |
| Subordinated Liabilities | 4,190.06 | 3,847.88 | 4,488.90 | |
| Other Financial Liabilities | 345.92 | 339.52 | 363.41 | |
| Total Financial Liabilities | 64,844.70 | 70,530.17 | 99,091.00 | |
| Current tax Liabilities (Net) | 42.25 | - | - | |
| Deferred tax Liabilities (Net) | - | 0.65 | - | |
| Provisions | 110.45 | 119.68 | 142.22 | |
| Other non-financial liabilities | 46.96 | 59.18 | 47.58 | |
| Total Non-Financial Liabilities | 199.66 | 179.51 | 189.80 | |
| Equity Share Capital | 164.07 | 164.28 | 164.48 | |
| Other Equity | 9,435.73 | 11,604.72 | 14,181.62 | |
| Total Equity | 9,599.80 | 11,769.00 | 14,346.10 | |
| Total Liabilities and Equity | 74,644.16 | 82,478.68 | 1,13,626.90 | |



Glossary of Terms



| Abbreviation | Full Form |
|--------------|--|
| 2W | 2-Wheeler Loans |
| 3W | Three-Wheeler |
| API | Application Programming Interface |
| AUM | Assets Under Management |
| СС | Cash Credit |
| CE | Construction Equipment |
| CIFCL | Cholamandalam Investment and Finance Company Limited |
| CMS | Customer Management System |
| СР | Commercial Paper |
| CSEL | Consumer & Small Enterprise Loan |
| CV | Commercial Vehicle |
| D2C | Direct to Consumer |
| DMS | Document Management System |
| ESG | Environmental, Social & Governance |
| EV | Electric Vehicle |
| FCNR | Foreign Currency Non-Resident Account |
| FII | Foreign Institutional Investor |
| HCV | Heavy Commercial Vehicle |
| HI | Health Insurance |
| HL | Home Loan |
| ICD | Inter Corporate Deposits |
| IPO | Initial Public Offering |
| ISMS | Information Security Management System |

| Abbreviation | Full Form |
|--------------|-----------------------------------|
| LAP | Loans Against Property |
| LCV | Light Commercial Vehicle |
| LI | Life Insurance |
| LMS | Loan Management System |
| MF | Mutual Funds |
| MUV | Multi Utility Vehicle |
| NPA | Non-Performing Assets |
| PAT | Profit After Tax |
| PBT | Profit Before Tax |
| PCR | Provision Coverage Ratio |
| PPoP | Pre-Provisioning Operating Profit |
| Pref | Preferential Issue |
| PV | Passenger Vehicle |
| RL | Resident Locations |
| RoA | Return on Assets |
| RoE | Return on Equity |
| RPA | Robotic Process Automation |
| SBPL | Secured Business & Personal Loan |
| SME | Small & Medium Enterprises |
| UT | Union Territory |
| VF | Vehicle Finance |
| WCDL | Working Capital Demand Loan |
| WM | Wealth Management |





THANK YOU